

# WORLDWIDE NETWORK

## HEADQUARTERS

<b>Head Office</b>	3-5-12, Imabashi, Chuo-ku, Osaka 541-8501, Japan	Tel: 81-6-6209-5525
<b>Tokyo Office</b>	1-6-6, Marunouchi, Chiyoda-ku, Tokyo, 100-8288, Japan	Tel: 81-3-5533-1081
	International Planning and Operations Department	Tel: 81-3-5533-1691 Fax: 81-3-5533-5282
	China Department	Tel: 81-3-5533-1425 Fax: 81-3-5533-5283
	International Investment Department	Tel: 81-3-5533-9743 Fax: 81-3-5533-5273
	International Corporate Marketing Department	Tel: 81-3-5533-5740 Fax: 81-3-5533-5223

## REPRESENTATIVE OFFICES

<b>Representative Office</b>	New York Representative Office	1251 Avenue of the Americas, 18th Floor New York, NY 10020, U.S.A.	Tel: 1-212-403-3400 Fax: 1-212-764-9773
	London Representative Office	20 Little Britain London EC1A 7DH, U.K.	Tel: 44-20-7600-2804 Fax: 44-20-7588-7681
	Frankfurt Representative Office	An der Hauptwache 5, 60313, Frankfurt am Main, Germany	Tel: 49-69-273999-0 Fax: 49-69-236527
	Beijing Representative Office	Chang Fu Gong Office Building, Room 4007 Jia 26, Jian Guo Men Wai Dajie Beijing, 100022, China	Tel: 86-10-6513-9240 Fax: 86-10-6513-9241

## SUBSIDIARIES AND AFFILIATES

Business	Name	Address	Tel/Fax	Equity Ownership
<b>Insurance and Insurance Related</b>	Nippon Life Insurance Company of America	521 Fifth Avenue, New York, NY 10175, U.S.A.	Tel: 1-212-682-3000 Fax: 1-212-682-3002	96.96%* <sup>1</sup>
	NLI Insurance Agency, Inc.			100%
	Eastern Region Office	757 Third Avenue, 26th Floor, New York, NY 10017, U.S.A.	Tel: 1-212-909-9893 Fax: 1-212-486-9054	—
	Central Region Office	190 South LaSalle Street, Suite 1680, Chicago, IL 60603, U.S.A.	Tel: 1-312-807-1100 Fax: 1-312-807-1110	—
	Western Region Office	445 South Figueroa Street, Suite 2870, Los Angeles, CA 90071, U.S.A.	Tel: 1-213-430-9000 Fax: 1-213-623-0064	—
	Nippon Life Insurance Company of the Philippines, Inc.	21st Floor, Tower Two RCBC Plaza, 6819 Ayala Avenue Makati City 1200, Philippines	Tel: 63-2-753-2151 Fax: 63-2-753-2161	50%* <sup>2</sup>
	Nissay-SVA Life Insurance Co., Ltd.	37th Floor, United Plaza 1468 Nanjing Road(West), Shanghai, 200040, China	Tel: 86-21-6247-6633 Fax: 86-21-6247-0739	50%
	Bangkok Life Assurance Limited	23/115 Royal City Avenue, Rama 9 Road, Bangkok 10320, Thailand	Tel: 66-2-641-4661 Fax: 66-2-203-0500	16.41%
<b>Investment and Asset Management</b>	NLI International Inc.	1251 Avenue of the Americas, 18th Floor, New York, NY 10020, U.S.A.	Tel: 1-212-403-3400 Fax: 1-212-764-9773	100%
	NLI International PLC	20 Little Britain London EC1A 7DH, U.K.	Tel: 44-20-7600-2804 Fax: 44-20-7588-7681	100%
	Nissay Deutsche Asset Management Europe Limited	One Appold Street London EC2A 2UU, U.K.	Tel: 44-20-7545-8205 Fax: 44-20-7545-1193	67%* <sup>3</sup>
	Singapore Branch	20 Raffles Place #25-08 Ocean Towers Singapore 048620	Tel: 65-6423-5412 Fax: 65-6535-7220	—
<b>Real Estate Investment</b>	NLI Properties East, Inc.	1251 Avenue of the Americas, 18th Floor, New York, NY 10020, U.S.A.	Tel: 1-212-403-3456 Fax: 1-212-764-3235	100%
	NLI Properties West, Inc.	445 South Figueroa Street, Suite 2850, Los Angeles, CA 90071, U.S.A.	Tel: 1-213-623-9307 Fax: 1-213-623-9263	100%
	NLI Properties Central, Inc.			
<b>Asset Management</b>	PanAgora Asset Management, Inc.	260 Franklin Street, 22nd Floor Boston, MA 02110, U.S.A.	Tel: 1-617-439-6300 Fax: 1-617-439-6675	20%* <sup>4</sup>
	Union PanAgora Asset Management GmbH	Clemensstrasse 10 60487 Frankfurt am Main, Germany	Tel: 49-69-743840 Fax: 49-69-74384111	—* <sup>5</sup>

Regarding \*1-<sup>5</sup>, the remaining shares are held by:

\*<sup>1</sup> Principal International, Inc.

\*<sup>2</sup> The Yuchengco Group of Companies  
Great Pacific Life Assurance Corp. 30%  
Rizal Commercial Banking Corp. 20%

\*<sup>3</sup> Deutsche Bank Group (DB Investments (GB) Limited)

\*<sup>4</sup> Putnam Investments (U.S.A.)

\*<sup>5</sup> Union PanAgora Asset Management is a 50/50 joint venture company between Union Asset Management Holding AG and PanAgora Asset Management, which is an affiliate of Nippon Life Insurance Company.